



Forward Plan

Period Covered: 1 September to 31 December 2025

This document is the Forward Plan of the Cabinet of Elmbridge Borough Council and contains matters which the Leader of the Council has reason to believe will be the subject of consideration by the Cabinet or an Individual Cabinet Member, during the period shown above. Items on the Forward Plan include

➡ Key Decisions defined as those decisions which are likely:

- (i) to result in the Council incurring expenditure which is, or the making of savings which are significant having regard to the Council's budget for the service or function to which the decision relates; or
- (ii) to be significant in terms of its effects on communities living or working in the area comprising two or more wards (or electoral divisions) in the area of the Council

🔒 All other items determined by the Cabinet are non-key decisions but still important issues

* Recommendations to Council which are matters the Cabinet does not have the authority to determine

It should be noted that dates for items to be considered may be subject to change.

Members of the public are welcome attend meetings of the Cabinet, except for the consideration of items where it is likely that, in view of the nature of the business to be transacted, confidential / exempt information would be disclosed. Decisions taken by Individual Cabinet Members are also open to the public unless the nature of the business to be transacted would disclose confidential / exempt information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of any of the Cabinet meetings listed below may be held in private because the agenda and reports for that meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended), and that the public interest in withholding the information outweighs the public interest in disclosing it.

The Forward Plan can be found on the Council's website www.elmbridge.gov.uk and at the Civic Centre, Esher. For a copy of the Forward Plan, further information on any item contained within the Forward Plan, or details on how to address a Cabinet meeting, please contact Tracey Hulse, Principal Committee and Member Services Officer in the Democratic Services Team on 01372 474175, e-mail: thulse@elmbridge.gov.uk.

Copies of the Cabinet agenda will be available for inspection at the Council Offices, Civic Centre, High Street, Esher, Surrey KT10 9SD at least five clear working days before the date of the meeting and can be accessed via the Council's website www.elmbridge.gov.uk.

Cabinet Members and their responsibilities - Municipal Year 2025/26

Leader – Councillor Mike Rollings

Deputy Leader and Leisure, Culture & Commercial Strategy – Councillor Simon Waugh

Climate Change, Environmental Services & Sustainability – Councillor Ashley Tilling

Community Care – Councillor Gill Coates

Enterprise, Parking and Local Economy – Councillor Kirsty Hewens

Finance and Resources – Councillor Jez Langham

Housing – Councillor Alex Batchelor

Planning – Councillor Caroline James

Items to be taken to Cabinet / Individual Cabinet Member Decision Making in next four months

Portfolio Holder	Item for consideration	Type of decision: Key Decision ↔ Non-Key Decision 🔒 For recommendation to Council *	To be discussed in public (PU) / To be discussed in private (PRI)	Details of Consultation (if to be undertaken)	Anticipated date of consideration by Cabinet / Individual Member	Contact Officer	Other Committees that have considered this item
Housing	Annual Complaints and Service Improvement report 2024/25	🔒	PU		September 2025 (tbc) [ICMDM]	Head of Housing Services	
Housing	Tenant Satisfaction Measures (TSMs)	🔒	PU		September 2025 (tbc) [ICMDM]	Head of Housing Services	
Leader	Devolution and Local Government Reorganisation	🔒	PU		17 September 2025	Head of Policy and Performance	
Leader	2025/26 Performance Monitoring – Q1	✳️	PU		17 September 2025	Head of Policy and Performance	
Leader / Finance and Resources	MTFS – Budget Strategy 2026/27 and current year budget update	✳️	PU		17 September 2025	Head of Finance and Section 151 Officer	
Enterprise, Parking & Local Economy	Business Improvement Districts Update	✳️	PU		17 September 2025	Head of Policy and Performance	
Finance and Resources	2025/26 Revenue and Capital Budget Update – Quarter 1	🔒	PU		17 September 2025	Head of Finance and Section 151 Officer	
Housing	Relaunch of Perfect Fit Scheme – Making best use of social housing stock in Elmbridge	🔒	PU		17 September 2025	Head of Housing Services	

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Leisure, Culture & Commercial Strategy	Civic Centre	✳️	PU / PRI		17 September 2025	Strategic Director	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		17 September 2025	Head of Assets and Property	
Leader	Devolution and Local Government Reorganisation	🔒	PU		19 November 2025	Head of Policy and Performance	
Leader	2025/26 Performance Monitoring – Q2	✳️	PU		19 November 2025	Head of Policy & Performance	
Leader	Council's Schedule of Meetings 2026/27	✳️	PU		19 November 2025	Head of Legal and Governance	
Finance and Resources	2025/26 Quarter 2 Revenue and Capital Budget Update and forecast for the year	✳️	PU		19 November 2025	Head of Finance and Section 151 Officer	
Leisure, Culture & Commercial Strategy	Elm Grove update	🔒	PU		19 November 2025	Strategic Director	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		19 November 2025	Head of Assets and Property	
Planning	2025/26 Strategic Community Infrastructure Levy (CIL) Strategic Priority Programme applications	🔑	PU		19 November 2025	Head of Planning and Environmental Health	
Planning	Authority Monitoring Report (AMR)	🔒	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	

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Planning	Five Year Housing Land Supply Statement (update)	🔒	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	
Planning	Annual Infrastructure Funding Statement	🔒	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	
Planning	Infrastructure Delivery Plan (update)	🔑	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	
Planning	Publication of Brownfield Land Register	🔒	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	
Planning	Publication of Land Availability Assessment (LAA)	🔒	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	
Planning	Self and Custom Build report (update)	🔒	PU		8 December 2025 [ICMDM]	Head of Planning and Environmental Health	

Future items / items to be confirmed

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Leader	Devolution and Local Government Reorganisation	🔒	PU		4 February 2026	Head of Policy and Performance	
Leader	2025/26 Performance Monitoring – Q3	✳️	PU		4 February 2026	Head of Policy & Performance	
Leader / Finance and Resources	Capital Strategy 2026 to 2046	✳️	PU		4 February 2026	Head of Finance and Section 151 Officer	
Leader / Finance and Resources	Treasury Management Strategy	✳️	PU		4 February 2026	Head of Finance and Section 151 Officer	
Leader / Finance and Resources	Revenue and Capital Budget and Council Tax 2026/27	✳️	PU		4 February 2026	Head of Finance and Section 151 Officer	
Finance and Resources	Strategic Risk Register	✳️	PU		4 February 2026	Head of Legal and Governance	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		4 February 2026	Head of Assets and Property	
Leader	Devolution and Local Government Reorganisation	🔒	PU		18 March 2026	Head of Policy and Performance	
Enterprise, Parking & Local Economy	Enterprise Elmbridge 2026	🔒	PU		18 March 2026	Head of Policy and Performance	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		18 March 2026	Head of Assets and Property	
Housing	Housing – Asset Management Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Asbestos Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	

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Housing	Housing – Damp and Mould Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Electrical Inspection and Testing Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Electrical Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Fire Safety Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Gas Safety Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Legionella Management Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Water Safety Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Lift Safety Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Sustainability & Energy Efficiency Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Aids & Adaptions Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Housing Allocations Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Tenure Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Decants Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Safeguarding Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Resident Engagement Strategy	🔑	PU		TBC [ICMDM]	Head of Housing Services	

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Housing	Housing – Succession Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – White Goods Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Rent Setting & Service Charge Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – EDI Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Leisure, Culture & Commercial Strategy	Drowning Prevention Strategy	🔒	PU		TBC [ICMDM]	Head of Culture, Leisure & Environment	
Leisure, Culture & Commercial Strategy	Outcomes of Unauthorised Mooring PSPO consultation	🔑	PU		TBC [ICMDM]	Head of Culture, Leisure and Environment	
Planning / Climate Change, Environmental Services and Sustainability	Biodiversity Report	🔑	PU		TBC [ICMDM]	Head of Planning and Environmental Health	